FINANCIAL STATEMENTS AND REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

December 31, 2017

CONTENTS

<u>P</u>	Page
MANAGEMENT'S DISCUSSION AND ANALYSIS	.i
REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS	2
BASIC FINANCIAL STATEMENTS	
GOVERNMENT-WIDE FINANCIAL STATEMENTS	
STATEMENT OF NET POSITION	5
STATEMENT OF ACTIVITIES	6
FUND FINANCIAL STATEMENTS	
GOVERNMENTAL FUNDS - BALANCE SHEETS	7
GOVERNMENTAL FUNDS - STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE	8
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE WITH THE STATEMENT OF ACTIVITIES	9
STATEMENT OF NET POSITION - INTERNAL SERVICE FUND10	0
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - INTERNAL SERVICE FUND11	1
STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUND	2
NOTES TO FINANCIAL STATEMENTS	3
REQUIRED SUPPLEMENTARY INFORMATION	
SCHEDULE OF CHANGES IN THE MERS NET PENSION ASSET AND RELATED RATIOS	0
SCHEDULE OF MERS EMPLOYER'S CONTRIBUTIONS	1
BUDGETARY COMPARISON SCHEDULE FOR THE GENERAL FUND	2
OTHER SUPPLEMENTARY INFORMATION	
DETAIL SCHEDULE OF REVENUES, EXPENDITURES AND CHANGE IN FUND FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND	3
NON-MAJOR GOVERNMENTAL FUNDS - COMBINING BALANCE SHEET	5
NON-MAJOR GOVERNMENTAL FUNDS - COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE	6
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT AUDITING STANDARDS</i>	7

As management of the Traverse Area District Library (the "Library"), we offer readers of the Traverse Area District Library financial statements this narrative review and analysis of the financial activities for the fiscal year ended December 31, 2017. We encourage readers to consider the information presented here in conjunction with additional information that is furnished in the financial statements and notes to the financial statements.

Financial Highlights

- Taxes collected in 2017 were based on 2016 taxable values, which increased 2.331% over the previous year. 2017 taxable values, which determine what the Library receives in 2018, increased 3.766%. Operating revenue generated by 2016 taxes collected in 2017 increased 4.581%.
- 2. The Library once again made a large payment of \$200,000 to the Municipal Employees' Retirement System (MERS) toward its unfunded pension liability in 2017. This was funded by a transfer from the Internal Service Fund. Because of the extra payments and the freezing of our Defined Benefit plan, the plan is now funded at 83% versus 63% for the prior year.
- 3. We are pleased to report that total general fund revenue increased by approximately 5.699%. Expenses increased 0.825% over 2016.
- 4. The Unassigned General Fund Balance decreased by \$207,508 from last year's audit, bringing the total to \$868,150. This decrease resulted from transfers to the Public Improvement Fund and Internal Service Fund to comply with the TADL Board's 2017 year-end budget resolution. This resolution required the transfer to these funds to preserve a balance equal to two months of operating expenses.
- 5. Member library contracts with Fife Lake Public Library, Interlochen Public Library and Peninsula Community Library, which were renewed for five years, will expire on December 31, 2021. Funding is currently based on the percentage of increase or decrease in collections of Property Taxes, Penal Fines and State Aid in the prior year. These revenue sources increased in 2016, resulting in an increase in member library funding of 3% in 2017.
- 6. We continue to operate under the Teamsters Union labor contract that was ratified in October, 2016 by our employees and continues until the end of 2019. Highlights of the settlement included the transition from the MERS Defined Benefit plan to a Defined Contribution plan and 3% annual wage increases each year of the three year contract. This allows management staff and the board to address the unfunded pension liability while still ensuring a good benefit package for employees.
- 7. Personnel expenses were up 2.892% in 2017 when the extra payments toward the MERS unfunded liability are excluded. Wages increased 4.979%. Employee insurance premiums, which include employer contributions toward employee HSA accounts, were up 7.676% in total.
- 8. On August 2, 2016, voters approved the renewal of our millage at .9548 mills by a greater than 75% margin. Subsequent Headlee Millage Rollbacks have resulted in the levy being reduced to .9544 mills in 2017 and .9467 in 2018.
- 9. The Library continues to operate well within current revenue collections.
- 10. The final payment on the library's debt service bond to build the library on Woodmere was made in May, 2017. This millage was first levied in December, 1996, and will no longer appear on county residents' tax bills.

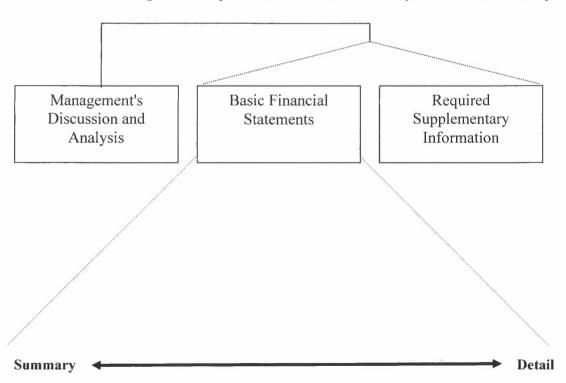
Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Library.

- The first two statements are *Library-wide financial statements* that provide both *short-term* and *long-term* information about the Library's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the Library, reporting the Library's operations in more detail than the Library-wide statements
- The *governmental funds statements* tell how basic services were financed in the short term as well as what remains for future spending.
- Capital Projects Funds statements provide information about capital projects during the year.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Library's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1





Library-wide Statements

The Library-wide statements report information about the Library as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the Library's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two Library-wide statements report the Library's *net position* and how it has changed. Net position - the difference between the Library's assets and liabilities - is one way to measure the Library's financial health or *position*.

- Over time, increases or decreases in the Library's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the Library's overall health, you need to consider additional non-financial factors such as changes in the Library's property tax base and the condition of buildings and other facilities.

Fund Financial Statements

The fund financial statements provide more detailed information about the Library's funds, focusing on its most significant or "major" funds: not the Library as a whole. Funds are accounting devices the Library uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law.
- The Library establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues.

The Library has one kind of fund:

• Governmental funds: Most of the Library's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Library's programs. Because this information does not encompass the additional long-term focus of the Library-wide statements, this report includes reconciliation schedules that explain the relationship (or differences) between the Library-wide Statements and the Fund Financial Statements.

Financial Analysis of the Library as a Whole

Net position. The Library's combined total net position was \$8,494,245 on December 31, 2017, an increase of 3.1% from the prior year. Figure A-2 illustrates the net position on December 31, 2017 and 2016.

Figure A-2

Condensed Statement of Net Position

	12/31/17	12/31/16		
Assets				
Current	\$ 8,322,828	\$	8,594,223	
Non-Current	6,361,573		6,497,019	
Deferred outflows of resources	 105,089		647,155	
Total Assets and Deferred outflows of				
resources	\$ 14,789,490	\$	15,738,397	
Liabilities				
Current	\$ 185,949	\$	801,498	
Non-Current	 1,490,981		3,356,536	
Total Liabilities	 1,676,930		4,158,034	
Deferred Inflows of Resources	 4,618,315		5,110,310	
Net Position				
Invested in capital assets, net of				
related debt	6,361,573		5,862,019	
Restricted	1,613,150		1,577,156	
Unrestricted	519,522		(969,122)	
Total Net Position	 8,494,245		6,470,053	
Total Liabilities, Deferred Inflows of				
Resources and Net Position	\$ 14,789,490	\$	15,738,397	

Changes in net assets. The Library's total revenue of approximately \$5,888,974 was more than expenditures; increasing net assets by \$2,024,192. This increase was primarily due to increases in property tax revenues.

Of the Library's \$5,668,881 in expenditures, approximately 51.15% is related to personnel costs.

Figure A-3

Changes in Net Position from Operating Results

	2017	2016
REVENUE:		
Program revenue:		
Charges for services	\$ 137,280	\$ 40,905
Operating grants and contributions	190,946	153,942
Total program revenue	328,226	194,847
General revenue:		
Property Taxes	5,167,200	4,997,971
Fines and forfeitures	376,111	411,247
Unrestricted investment earnings	17,437	52,226
Loss on disposal of assets	·	-
Total general revenues	5,560,748	5,461,444
Total Revenues	5,888,974	5,656,291
EXPENDITURES:		
Library services	3,285,301	4,600,387
Depreciation - unallocated	571,013	573,560
Interest on long-term debt	8,467	33,533
Total expenditures	3,864,781	5,207,480
Increase (decrease) in net position	2,024,192	448,811
Net Position-beginning of year	6,470,053	6,086,862
Prior period adjustments		(65,620)
Net Position-end of year	\$ 8,494,245	\$ 6,470,053

Financial Analysis of the Library's Funds

The strong financial performance of the Library as a whole is reflected in its governmental funds. As the Library completed the year, its governmental funds reported a fund balance of \$3,283,477.

General Fund Budgetary Highlights

Over the course of the year, the Library revised the annual operating budget twice. Budget items that were significantly different from original budgeted amounts and items causing budget adjustments are enumerated below.

- Property taxes received were \$69,611 over budget due primarily to increasing taxable values in the county and an unexpectedly higher Personal Property Tax reimbursement from the state.
- The final budget amendment revised contributions upward due to a bequest and a contribution from the Friends of TADL that would fund potential expenses for the Preschool Interactive Learning Area, for which the expense budget was also amended upward. Under expenses, salaries and wages were revised downward along with repair and maintenance and education and travel. Correspondingly, capital improvements budgets were adjusted upward for some year-end purchases. The largest budget amendment was to the MERS Unfunded Pension Liability account to adjust for the \$200,000 payment.
- Budget categories with the largest variances include salaries and wages, retirement contributions, office supplies, contractual services, repair and maintenance, property tax reimbursement, and fines and forfeitures. Many of these variances are the result of efforts by staff to reduce costs through efficiencies and upgrades or because of certain planned projects were deferred. Property tax reimbursement varies considerably from year to year, so it is difficult to budget accurately for it.

	Budget	Actual	Va	riance
General Fund Revenues				
Property taxes	\$ 4,462,500	\$ 4,532,111	\$	69,611
State grants	104,725	107,390		2,665
Other grants	10,000	8,940		(1,060)
Charges for services	87,500	137,280		49,780
Fines and forfeitures	404,000	376,111		(27,889)
Investment income	20,000	11,208		(8,792)
Contributions and other income	141,000	74,616		(66,384)
Total revenues	\$ 5,229,725	\$ 5,247,656	\$	17,931
General Fund Expenditures	 			
Personnel	\$ 3,168,980	\$ 3,094,171	\$	74,809
Supplies	660,640	629,743		30,897
Other services and charges	1,332,340	1,150,329		182,011
Capital outlay	 267,765	130,283		137,482
	\$ 5,429,725	\$ 5,004,526	\$	425,199

Figure A-4

Capital Asset and Debt Administration

Capital Assets

By the end of 2017, the Library had invested approximately \$13.2 million in a broad range of capital assets, including building improvements, books, computer and audio-visual equipment. Total depreciation expense for the year was \$571,013. Figure A-5 details the historical costs, accumulated depreciation, and book value of the Library's capital assets.

Figure A-5

Statement of Capital Assets

	 Beginning of year	 End of year
Land Building Collections Furniture and equipment	\$ 345,545 7,615,301 3,429,596 2,127,712	\$ 345,545 7,615,301 3,374,456 2,188,558
	 13,518,154	 13,523,860
Accumulated Depreciation Net capital assets	\$ 7,021,135 6,497,019	\$ 7,162,287 6,361,573

Debt administration

The following (Figure A-6) is a summary of the outstanding debt at December 31, 2016 and December 31, 2017:

Figure A-6

	B	eginning of year	 End of year
Governmental Activities: Compensated absences General obligation bonds	\$	290,444 635,000	\$ 320,190
Total long-term liabilities	\$	925,444	\$ 320,190

Factors Bearing on the Library's Future

At the time these financial statements were prepared and audited, the Library was aware of circumstances that could significantly affect its financial health in the future.

- 1. Local property taxes represent the largest portion of the Library's revenue providing 86% of total funding. Taxable value increases through 2007, 2008 and 2009 were followed by increases/decreases as follows according to annual county equalization reports:
 - 2010 (1.93%)
 - 2011 (2.13%)
 - 2102 (.286%)
 - 2013 2.578%
 - 2014 1.762%
 - 2015 3.273%
 - 2016 1.683%
 - 2017 3.622%
 - 2018 4.896%

Due to increasing the increasing value of taxable properties, TADL has experienced Headlee Millage reductions for the past two years and will have another reduction in 2018 from .9467 mills to .9431.Our tax receipts will, of course, increase overall, but the lower millage rate will cause a deduction of about \$18,000.

- 2. The legislation that was passed in 2016 to exempt libraries from certain tax captures allowed us to request an exemption from a newly revived TIF district in old town Traverse City. Fortunately, we were successful and received widespread community support for our efforts. There is currently legislation under consideration that would clarify certain language in the original legislation to ensure that legislation's intent is clearly understood by all. We are monitoring these issues both on the state and local level.
- 3. We are pleased to report that TADL received reimbursements of \$86,073 toward general fund taxes and \$12,489 for debt service taxes in February 2018 from the state as a result of Personal Property tax legislation.
- 4. In 2017, the Library reimbursed the county and various townships approximately \$6,227 due to Board of Review and Tax Tribunal judgments, which is about \$1,200 more than in 2016. These payments were from both the General and Debt Retirement Funds and were paid from Property Tax Reimbursement lines if they were from prior years, and directly refunded from our revenue accounts if they were from the current year tax receipts. The possibility of adverse Board of Review and Tax Tribunal rulings remains a threat, and we are keeping a close eye on this issue. The amounts we must reimburse vary tremendously from year to year, ranging from a high of \$49,000 in 2011 to a low of \$5,000 in 2016. Fortunately, in 2018 so far, we have paid back a total of \$60.
- 5. State Aid receipts increased less than a percent in 2017. We are on track for about an 11% increase in 2018, for which we are very grateful. These funds are always at risk when the economy experiences a downturn and legislators look for ways to balance the state budget. We continue to appreciate the efforts of the Michigan Library Association and state legislators to fund libraries at a higher rate.

- 6. Penal fines receipts continue their roller coaster ride, but have been mostly on a downward trajectory. While fines decreased 15.5% in Grand Traverse and 4% Leelanau counties, Benzie county fines went up 21% in 2017 with receipts totaling \$213,848 for all. In contrast, we received \$387,937 in 2007.We continue to be concerned about Penal fines as it is our second largest funding source. The amount can vary widely and is also always a target of legislative activity at the state level as well as potential local ordinances that are passed to capture fines for the municipalities in which the offenses take place. We have received word that 2017-2018 Penal fine receipts are down, so we do not expect to receive as much this July when these funds are normally disbursed.
- 7. Our labor contract with the Teamsters remains in effect until December 31, 2019. Though this provides some assurance of wage and retirement costs, expenses for insurance are unpredictable.
- 8. The funding status of our Municipal Employees Retirement System pension remains a serious concern for our Board and staff, but much progress was made to address this in 2017. Not only did we pay \$200,000 to MERS from the Internal Service Fund, our switch from a Defined Benefit Plan to a Defined Contribution Plan changed our employer contribution on payroll from a variable percentage each year to a flat 8%. We will make another large contribution this year in addition to our actuarially determined payments for the unfunded liability.
- 9. We are currently working with an architect and a project manager to determine the best course of action to remedy ventilation and insulation problems over the third floor which have contributed to ice damming on the roof and resultant water damage. In addition, as noted last year, our roof was installed incorrectly with unsuitable materials and will need to be replaced. Our Board and staff will continue to work toward the best solution to ensure a quality solution at the most reasonable cost. We hope to begin the bidding process soon for at least the ventilation and insulation work.
- 10. We are very pleased to report that the tax levy in December, 2017 was the first without a debt levy since 1996. Thanks to all of our county residents for the support that has made our wonderful main library possible.
- 11. Last year, we reported that we were beginning a fund raising campaign for a Preschool Interactive Learning Area in our Youth Services Department at the main library and for new shelving for the Local History Collection. Thanks to a generous bequest from the William Engle estate and funds raised at our "Raising Future Readers" event in April, 2017, the Youth Services project began in earnest. The area was painted, a mural was completed by Glenn Wolff and new lighting was installed. Plans were developed for construction of a lighthouse, boat and kitchen area and should be complete sometime in 2018. We are also considering other fund raising options to complete the shelving project in the Local History Collection and for a potential move of our Teen Services Department from its current location on the first floor to the space now occupied by the Public Computing Center. The PCC would then be housed in the space vacated by Teen Services and would focus more on business services.

Requests for Information

This financial report is designed to provide a general overview of the Library's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director, Traverse Area District Library, 610 Woodmere, Traverse City, Michigan 49686.



Certified Public Accountants Business Advisors

415 Munson Avenue, P.O. Box 947 Traverse City, Michigan 49685-0947 231.946.1722 ph,231.946.2762 fax www.dgncpa.com Thomas E. Gartland, Retired Brad P. Niergarth, CPA James G. Shumate, CPA Robert C. Thompson, CPA Michael D. Shaw, CPA Mary F. Krantz, CPA Shelly K. Bedford, CPA Heidi M. Wendel, CPA Shelly A. Ashmore, CPA James M. Taylor, CPA

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

Board of Trustees Traverse Area District Library Traverse City, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the **Traverse Area District Library** (the "Library") as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Library's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.



Board of Trustees Traverse Area District Library Page 2

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Library's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Library's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Traverse Area District Library as of December 31, 2017, and the respective changes in financial position and, where applicable, cash flows thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages i through ix and the required supplementary information on page 30 - 32 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Traverse Area District Library's basic financial statements. The combining non-major fund financial statements and detail schedule of revenue, expenditures and changes in fund balance - budget and actual - general fund are presented for purposes of additional analysis and are not a required part of the basic financial statements.

Board of Trustees Traverse Area District Library Page 3

The combining non-major fund financial statements and detail schedule of revenue, expenditures and changes in fund balance - budget and actual - general fund are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining non-major fund financial statements and detail schedule of revenue, expenditures and changes in fund balance - budget and actual - general fund are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 12, 2018, on our consideration of the Library's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Library's internal control over financial reporting and compliance.

Dennis, Gartland & Niergarth

June 12, 2018

STATEMENT OF NET POSITION

December 31, 2017

	Governmental Activities
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	
ASSETS	
Current assets Cash and equivalents	\$ 1,651,000
Investments	2,489,198
Accounts receivable	4,067,647
Prepaid expenses	114,983
Total current assets	8,322,828
Capital assets, net of accumulated depreciation	6,361,573
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources for net pension obligation	105,089
Total assets and deferred outflows of resources	<u>\$ 14,789,490</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSI	TION
LIABILITIES	
Current liabilities	¢ (7.050
Accounts payable Accrued liabilities	\$ 67,852
Current portion of long-term debt	66,301 51,796
Total current liabilities	185,949
Long-term debt Net pension liability	268,394 1,222,587
Total liabilities	1,676,930
DEFERRED INFLOWS OF RESOURCES	
Taxes levied but intended for subsequent period	4,618,315
NET POSITION	
Invested in capital assets, net of related debt	6,361,573
Restricted for:	-,,
Youth Services	52,846
Local History Collections	2,500
Debt service	72,549
Public improvement	1,355,461
Capital projects	101,150
Permanent fund:	0 6 4 4
Expendable Nonexpendable	8,644 20,000
Unrestricted	519,522
Total net position	8,494,245
-	
Total liabilities, deferred inflows of resources and net position	<u>\$ 14,789,490</u>

The accompanying notes are an integral part of these financial statements.

STATEMENT OF ACTIVITIES

Year Ended December 31, 2017

					Pr	ogram Revenues			(E	let Revenue Expense) and hanges in Net Position																				
Functions	Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		Expenses		(Charges For Services		Operating Grants and Contribution	Capital Grants and Contributions			Total
Governmental activities Library services Depreciation - unallocated Interest on long-term debt	\$	3,285,302 571,013 <u>8,467</u>	\$	137,280	\$	190,946 - -	\$	-	\$	(2,957,076) (571,013) (8,467)																				
Total governmental activities 3,864,782 137,280 190,946 - General revenues Property taxes Levied for general purposes Levied for debt service Fines and forfeitures Investment earnings									(3,536,556) 4.532,111 635,089 376,111 17,437																					
	Total general revenues							5,560,748																						
	Change in net position								2,024,192																					
Net position, beginning of year								6,470,053																						
	Ne	t position, end	of ye	ar					\$	8,494,245																				

GOVERNMENTAL FUNDS - BALANCE SHEETS

December 31, 2017

		General Fund		Public Improvement		Debt Service	Go	Other overnmental Funds	G	Total overnmental Funds
ASSETS		_								
Cash and cash equivalents Investments Receivables	\$	1,477,256 826,938	\$	1,522,310	\$	72,594	\$	101,150 28,547	\$	1,651,000 2,377,795
Property taxes Interest Accounts		4,058,072 2,663 1,500		4,941		-		- - 97		4,058,072 7,604 1,597
Due from other funds Prepaid expenditures		2,445		175,106		-		-		177,551
Total assets	\$	6,483,857	\$	1,702,357	\$	72,594	\$	129,794	\$	8,388,602
LIABILITIES Accounts payable Accrued liabilities Due to other funds	\$	59,896 66,301 350,212	\$	7,956	\$		\$	-	\$	67,852 66,301 352,657
Total liabilities		476,409	_	10,356		45				486,810
DEFERRED INFLOWS OF RESO	URC		_							
Taxes levied intended for subsequent period		4,618,315								4,618,315
FUND BALANCE Nonspendable		114,983		-		-		20,000		134,983
Restricted: Youth Services Local History Collection		-		52,846 2,500		-		-		52,846 2,500
Fund use Committed:		-		1,636,655		72,549		109,794		1,818,998
Children's programming endowment Employee benefit obligations Unassigned		81,000 325,000 868,150		-		-		-		81,000 325,000 868,150
Total fund balance		1,389,133		1,692,001		72,549		129,794		3,283,477
Total liabilities, deferred inflows of resources and fund balance	\$	6,483,857	\$	1,702,357	\$	72,594	\$	129,794		
Reconciliation of Governmental Fund Bala Amounts reported for governmental activity										
Capital assets used in governmental ac in governmental funds. The cost o										
\$(7,162,287). Internal service funds are used by man	0.000	mont to accum	ulat	a funda far tha n		o of noving r	tirom	ont		6,361,573
obligations. The assets and liabilit the statement of net position.										286,883
Deferred inflows of resources net of deresource and, therefore, is not repo					on ol	oligations is no	ot a fir	nancial		105,089
Long-term liabilities are not due and p the funds. Long-term liabilities at				period and, there	fore,	are not reporte	ed as l	iabilities in		
								nsion liability nted absences		(1,222,587) (320,190)
Total net position - governmen	tal a	ctivities							\$	8,494,245

The accompanying notes are an integral part of these financial statements.

GOVERNMENTAL FUNDS - STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

Year Ended December 31, 2017

		General Fund	In	Public provement		Debt Service	Go	Other overnmental Funds	G	Total overnmental Funds
REVENUES										
Property taxes	\$	4,532,111	\$	-	\$	635,089	\$	-	\$	5,167,200
State grants		107,390		-		-		-		107,390
Other grants		8,940		-		-		-		8,940
Charges for services		137,280		-				-		137,280
Fines and forfeitures		376,111		-				-		376,111
Investment income		11,208		5,249		-		433		16,890
Contributions and other income		74,616			_	-			_	74,616
Total revenues		5,247,656		5,249		635,089		433		5,888,427
EXPENDITURES										
Current										
Personnel		2,894,171		-		-		-		2,894,171
Additional retirement contribution		200,000		-		ш. Ш		-		200,000
Supplies and collection additions		629,743		-		-		-		629,743
Other services and charges		1,150,329		16,052		557		47		1,166,985
Debt service										
Principal		-		-		635,000		-		635,000
Interest and fiscal charges		-		-		12,700		-		12,700
Capital outlay		130,283		-		-		-		130,283
Total expenditures		5,004,526		16,052		648,257		47		5,668,882
REVENUES OVER EXPENDITURES		243,130		(10,803)		(13,168)		386		219,545
OTHER FINANCING SOURCES (USES) Operating transfers in Operating transfers out		200,000 (621,581)		336,540		-		-		536,540 (621,581)
								· · · ·		<u> </u>
Total other financing sources		(401 501)		226 540						(05.0.41)
(uses)	_	(421,581)		336,540	_	-		-		(85,041)
NET CHANGE IN FUND BALANCE		(178,451)		325,737		(13,168)		386		134,504
Fund balance, beginning of year		1,567,584		1,366,264		85,717		129,408		3,148,973
Fund balance, end of year	\$	1,389,133	\$	1,692,001	\$	72,549	\$	129,794	\$	3,283,477

The accompanying notes are an integral part of these financial statements.

RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE WITH THE STATEMENT OF ACTIVITIES

Year Ended December 31, 2017

Total net change in fund balance - governmental funds	\$	134,504
Amounts reported for governmental activities in the statement of activities are different because	ð:	
Capital outlays to purchase or build capital assets are reported in the governmental funds expenditures. However, those costs are allocated over their estimated useful lives as annual depreciation expense in the statement of activities. This is the amount by which depreciation expense exceeds capital outlays during the period.		
Capital outlays \$ 435,567 Depreciation expense (571,013)		(135,446)
Change in deferred outflows of resources, net of the change in deferred inflows of resources for pension obligations.		(542,066)
In the statement of activities, certain operating expenses - accrued leave - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used. This year, the accrued leave earned was more than the amount paid by \$29,746.		(29,746)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenues of the internal service funds are reported with governmental activities.		85,164
Repayment of bond principal is an expenditure in the governmental funds, but reduces long-term liabilities in the statement of net position and does not affect the statement of activities.		635,000
Decrease in net pension liability	1	,872,549
Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recorded as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The interest reported in the statement of activities is the net results of the decrease in accrued interest on bonds payable.		4,233
Change in net position of governmental activities	<u>\$2</u>	,024,192

The accompanying notes are an integral part of these financial statements.

STATEMENT OF NET POSITION - INTERNAL SERVICE FUND

December 31, 2017

ASSETS CURRENT ASSETS Investments Due from other funds Interest receivable	\$ 111,403 175,106 <u>374</u>
Total current assets	<u>\$ 286,883</u>
NET POSITION Committed for pension liability	<u>\$286,883</u>

The accompanying notes are an integral part of these financial statements.

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - INTERNAL SERVICE FUND

Year Ended December 31, 2017

Operating expenses Bank Fees	<u>\$</u>	424
Operating income (loss)		(424)
Nonoperating revenues Interest income		547
INCOME BEFORE TRANSFERS		123
Transfers from other funds Transfers to other funds		285,041 (200,000)
CHANGE IN NET POSITION		85,164
NET POSITION, beginning of year	_	201,719
NET POSITION, end of year	\$	286,883

The accompanying notes are an integral part of these financial statements.

STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUND

Year Ended December 31, 2017

Change in net position	\$	85,164
Adjustments to reconcile change in net position Increase in amounts due from other funds Decrease in interest receivable	_	(175,106) <u>458</u>
Net cash provided by operating activities		(89,484)
Investing activities Sale of investments		89,484
Net cash used by investing activities		89,484
NET INCREASE IN CASH		-
Cash, beginning of year		
Cash, end of year	\$	

NOTES TO FINANCIAL STATEMENTS

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Introduction

The accounting policies of the Traverse Area District Library (the "Library") conform to generally accepted accounting principles as applied to governmental units. The following is a summary of the significant policies.

Traverse Area District Library was established on January 1, 1983 pursuant to the Library Act of Michigan by participating municipalities of the City of Traverse City and Grand Traverse County. The Library provides library services to the public.

The Financial Reporting Entity

As a district Library, the Library is governed by a Board of Trustees, appointed in accordance with the Library bylaws. The Board has governance responsibilities over all activities related to the Traverse Area District Library. The Board receives funding from local and State government sources and must comply with concomitant requirements of these funding entities. However, the Board is not included in any other governmental "reporting entity" as defined by the Government Accounting Standards Board since the Board members, who are appointed, have decision-making authority, the power to designate management, the responsibility to significantly influence operations, and primary accountability for fiscal matters. In accordance with generally accepted accounting principles, there are no component units to be included in the financial statements.

The Traverse Area District Library maintains associate library relationships with the Peninsula Community, Fife Lake Public, and Interlochen Public Libraries. These contractual relationships provide for an exchange of library services. The agreements also provide for payments to the associate members of the amounts based on varying factors. Supplemental payments may also be made to the associate members at the discretion of the Board of Trustees. The Library operates branches in the Village of Kingsley and East Bay Township.

The Traverse Area District Library also provides services for eligible blind and physically handicapped residents to an eight-county region by means of the TADL Talking Book Library. Part of the Michigan Braille and Talking Book Library Network of Regional and Subregional Libraries, expenditures related to this program are partially funded through State and Federal grants and in-kind support.

Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities are supported by charges for services and tax revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from the goods, services or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Internally dedicated resources are reported as general revenues rather than as program revenues.

Fund Financial Statements

The balance sheets and statements of revenues, expenditures and changes in fund balance (i.e. fund financial statements) for the Library's governmental and internal service funds display information about the major and aggregated non-major funds for the various fund types. Major funds are generally those that represent 10% or more of the respective fund type's assets, liabilities, revenues or expenditures.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide statements report using the economic resource measurement focus and the accrual basis of accounting generally including the reclassification or elimination of internal activity (between or within funds). Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants, property taxes and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental funds use a financial resources measurement focus and are accounted for using the modified accrual basis of accounting. Under the financial resources measurement focus, only current assets and current liabilities are generally included on governmental fund balance sheets. The governmental fund operating statements present a summary of sources and uses of available spendable resources. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Current expenditures are generally recorded when the fund liability is incurred, if measurable. Exceptions to this general rule include principal and interest on long-term debt, which is recognized when due and accrued compensated absences, which is recorded when payable from current available financial resources.

State revenue, fees and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

Fund Types and Major Funds

Activities in Major Funds

General Fund - This fund is used to account for all financial resources except those provided for in other funds. The fund includes the general operating expenditures of the Library.

Public Improvement Special Revenue Fund - This fund is used to accumulate money for acquiring, constructing, extending, altering, repairing, or equipping public improvements or buildings.

Debt Service Fund - This fund is used to account for the accumulation and disbursement of funds to provide for the debt service on Library debts.

Activities in Non-Major Funds

Permanent Fund - This fund is used to account for the corpus and earnings of a trust of which the earnings can be spent.

Blair Library Capital Fund - This fund was established in 2013 to account for a one time bequest received that was to be used only for the establishment or enhancement of a community library in Blair Township.

Internal Service Fund - This fund is used to account for operations that provide services to the Library. Specifically, this fund is used to service the net pension liability of the Library.

Budgeting Data

The annual budgets are prepared by the Library's management and adopted by the Library Board; subsequent amendments are approved by the Library Board. During the current year, the budget was amended in a legally permissible manner.

The budgets have been prepared in accordance with generally accepted accounting principles. The budget statement (statement of revenue, expenditures and change in fund balance - budget and actual) is presented on the same basis of accounting used in preparing the adopted budget.

The budget has been adopted on an activity basis; expenditures at this level in excess of amounts budgeted are a violation of Michigan Law. A comparison of actual results of operations to the budget as adopted by the Board is included in the financial statements.

The District Library follows these procedures in establishing the budgetary data reflected in the financial statements:

- a. On or about December 1st, the District Library submits to the general public a proposed operating budget for the fiscal year commencing the following January 1. The operation budget includes proposed expenditures and the means of financing them.
- b. Public hearings are conducted to obtain taxpayer comments.
- c. On or about December 31st, the budget is legally enacted through passage of a resolution.

- d. The District Library Director is authorized to transfer budgeted amounts within the four budgeted categories.
- e. Appropriations for the funds lapse at the end of the fiscal year.

P.A. 621 OF 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amounts appropriated. During the year ended December 31, 2017, the Library did not incur expenditures in excess of the amounts appropriated at the legal level of budgetary control.

Cash and Investments

The Library considers all cash, demand deposits and short-term investments with an original maturity of three months or less to be cash equivalents.

Cash deposits are reported at carrying amounts that reasonably estimate fair value. Investments are reported at fair value.

Property Tax Receivable

Property taxes are levied and attach as an enforceable lien on property on December 1st on the taxable valuation of property as of the preceding December 31st. The property taxes are billed and collected by local units of government within the Library District, which then remit the District Library's designated portion on a semi-monthly basis. During March of each year, uncollected real property taxes are transferred to the respective County which pays the Library for those balances and accepts responsibility for collection. Responsibility for the collection of unpaid personal property taxes remains with the local units of government.

Although the Library's 2017 ad valorem tax is levied and collectible on December 1, 2017, it is the Library's policy to recognize revenues from the current tax levy in the subsequent year when the proceeds of this levy are budgeted and made available for the financing of the Library's operations.

Capital Assets

Capital assets, which include property and equipment are reported in the government-wide statements (statement of net position) and are stated at cost. Assets acquired by gift or bequest are recorded at their fair market value at the date of transfer. The Library generally capitalizes assets with costs of \$500 or more and an estimated life in excess of one year. Collection assets are recorded as group additions and deletions each year. No depreciation is recorded on land or construction-in-process. Expenditures for major renewals and maintenance and repairs are charged to current expenditures as incurred. Depreciation is computed using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts and the resulting gain or loss is recorded in operations.

The estimated useful lives, in years, for depreciable assets are as follows:

Furniture, fixtures and equipment	3-40 years
Buildings and improvements	40 years
Collections-books, DVD's, videotapes, etc.	6 years

Deferred Inflows and Outflows of Resources

Government-wide financial statements report *deferred inflows of resources* in connection with the net pension obligation. Governmental funds report *deferred inflows of resources* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period or for resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of *deferred inflows of resources* reported in the governmental funds were as follows for receivables and revenues:

Property taxes: General Fund <u>\$ 4,618,315</u>

Government-wide financial statements report *deferred outflows of resources* in connection with consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. Deferred outflows of resources are related to recording the net pension obligation.

Compensated Absences

District Library employees earn leave in varying amounts based on length of service. Unused leave may accumulate and be carried over to a subsequent year, subject to restrictions. Leave accrued at year end which is subject to payment upon termination has been included as a liability on the statement of Net Position and not on the fund balance sheet as the balance has not yet matured from resignations or retirements.

Fund Balance

In the fund financial statements, governmental funds classify fund balance as nonspendable for amounts that are not in a spendable form, such as inventory and prepaid expenses, or are required to be maintained intact. Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers, such as grant providers, constitutionally, or through enabling legislation. Effectively, restrictions may be changed or lifted only with the consent of resource providers. Committed fund balance includes amounts that can be used only for the specific purpose determined by a formal action of government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. Assigned fund balance comprises amounts intended to be used by the government for a specific purpose. Unassigned fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

When both restricted and unrestricted fund balances are available for use, it is the Library's policy to use restricted fund balance first, then unrestricted fund balance. Furthermore, committed fund balances are reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications can be used.

It is the Board of Trustees intent to utilize the Public Improvement Fund's restricted balance as follows:

Replacements	\$ 500,000
Service improvement	225,000
Youth services and local history collection	55,346
Undesignated	911,655
Total restricted fund balance	\$ 1,692,001

Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor.

Pensions

For purposes of measuring theNet Pension Liability, deferred outflows of resources and deferred inflows of resources related to pension and pension expense, information about the fiduciary net pension of the Municipal Employees Retirement System ("MERS") of Michigan, and additions to/deductions from MERS fiduciary net position have been determined on the same basis as they are reported by MERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

NOTE B - CASH AND INVESTMENTS

At December 31, 2017, the Library's cash and investments include the following:

	Balance Sheet		
	Cash	Investments	Total
Total	<u>\$ 1,651,000</u>	\$ 2,489,198	\$ 4,140,198

These deposits are in two (2) financial institutions located in Michigan. State policy limits the Library's investing options to financial institutions located in Michigan.

Deposits Risk

Interest Rate Risk - State law limits the allowable investments and the maturities of some of the allowable investments as identified in the following list of authorized investments. The Library's investment policy does not have specific limits in excess of State law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The maturity dates for each investment are identified below for investments held at year-end.

Credit Risk - State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of the Library's specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the following listing. The Library's investment policy does not have specific limits in excess of State law on investment credit risk. The rating for each investment (not including money market investments) is AA+.

Custodial Credit Risk - Deposits - Custodial credit risk is the risk that in the event of a bank failure, the Library's deposits may not be returned. The Library minimizes this risk by pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors to be in compliance with the requirements set forth in the Library's investment policy. As of year-end, \$1,317,439 of the Library's bank balance of \$1,668,563 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial Credit Risk - Investments - For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Library will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Library minimized this risk by prequalifying the financial institutions, brokers/dealers, intermediaries and advisors to be in compliance with the requirements set forth in the Library's investment policy. The custodial risk for money market mutual funds cannot be determined because the mutual fund does not consist of specifically identifiable securities. The Library is exposed to custodial credit risk for the remaining securities because they are uninsured and unregistered with securities held by the counter party or the counter party's trust department or agent, but not in the Library's name.

Statutory Authority

State statutes authorize the Library to invest in:

- a. Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- d. Banker's acceptance of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- f. Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- g. External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

The Library categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The Library has the following recurring fair value measurements as of December 31, 2017:

				_	Inv	estment Matur	ities	s (in years)	
		Significant								
	Quoted Prices in	Other								
	Active Markets	Observable	Significant							
Investments by Fair	for Identical	Inputs	Unobservable						Mor	e
Value Level	Assets (Level 1)	(Level 2)	Inputs (Level 3)	_	Current	1-5		6-10	than	10
Government Backed										
Bonds	\$ -	\$ 1,614,503	\$ -	\$	228,138	\$1,379,975	\$	6,390	\$	-
Treasury Bonds	-	583,910	-		59,707	524,203		-		-
Certificates of Deposit	248,692	2	-		248,692	-		-		-
Money Market Funds	42,093			_	42,093		_			-
Total	\$ 290,785	\$ 2,198,413	<u>\$</u>	\$	578,630	<u>\$1,904,178</u>	\$	6,390	\$	-
	-						_			_

The Library's investments in money market mutual funds and cash equivalents are not required to be classified by fair value.

Following is a description of the valuation methodologies used for assets measured at fair value on a recurring basis.

There have been no changes in the methodologies used at December 31, 2017.

U.S. government bonds, municipal bonds and corporate bonds: Valued at fair value using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

Certificates of Deposit: Valued at the fair value based on quoted prices.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Library believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

NOTE C - INVESTMENT IN CAPITAL ASSETS

Investment in capital assets changed as follows during the year ended December 31, 2017:

		Beginning	Capital Acquisitions	_	Sales and Adjustments	_	Ending
Buildings Collections Furniture and equipment	\$	7,615,301 3,429,596 2,127,712	\$ 363,732 71,835	\$	(418,872) (10,989)	\$	7,615,301 3,374,456 2,188,558
Total depreciable assets		13,172,609	435,567		(429,861)		13,178,315
Less accumulated depreciation		(7,021,135)	(571,013)		429,861		(7,162,287)
Land	_	345,545	 -	_			345,545
Total capital assets, net	\$	6,497,019	\$ (135,446)	\$	-	\$	6,361,573

Total depreciation expense for the year ended December 31, 2017, was \$571,013.

NOTE D - LONG-TERM DEBT

The following is a summary of changes in long-term debt for the year ended December 31, 2017:

	eginning Balance	N	ew Debt	Payments	_	Ending Balance	 Current Portion
General Obligation Bonds Compensated absences	\$ 635,000 290,444	\$	29,746	\$ (635,000)	\$	320,190	\$ 51,796
	\$ 925,444	\$	29,746	<u>\$ (635,000</u>)	\$	320,190	\$ 51,796

Bonds are paid from the debt service fund millage. Compensated absences are liquidated in the general fund.

Interest expense for the year ended December 31, 2017 was \$8,467, and interest paid for the year ended December 31, 2017 was \$12,700.

NOTE E - INTERFUND TRANSACTIONS

Interfund Receivable/Payables

Interfund receivables/payables consists of the following:

	R	eceivables	Payables			
Major Funds:						
General Fund	\$	2,445	\$	350,212		
Public Improvement Fund		175,106		2,400		
Debt Service Fund		-		45		
Internal Service Fund		175,106				
	\$	352,657	\$	352,657		

Operating Transfers

A summary of operating transfers in and out of individual funds follows:

Fund	Tra	nsfers In	Transfers Out		
Major Funds:					
General Fund	\$	200,000	\$	621,581	
Public Improvement Fund		336,540		-	
Internal Service Fund		285,041		_200,000	
Total	\$	821,581	\$	821,581	

NOTE F - PENSION PLAN

The Library participates in two retirement programs as detailed below:

Defined Contribution Plan - Employee Investment Plan and Trust

The Library participates in a self-administered defined contribution pension plan established on June 1, 1985. There are two types of contributions that the Library may make: discretionary matching and discretionary profit sharing. Employees are eligible to participate in the plan after reaching 21 years of age and providing three months of service. As authorized by the plan document, each participant may contribute from 1% to 15% of compensation of this plan. The Library may contribute each year, depending on its funding. Participants in the plan are vested depending on their years of service. The employee will be credited with one year of service for each plan year in which at least 1,000 hours of service were completed. All employee contributions are 100% vested at all times.

The Library opened a MERS Defined Contribution plan as of November 1, 2016. As authorized by the plan document, each participant will contribute 3% of compensation to this plan. The Library contributes 8% of the employee's compensation. All employees are 100% vested after 5 years of service. The employee will be credited with one vesting year for each 12 months of continuous employment from the date of hire.

The employer contribution to the self-administered defined contribution plan and the MERS defined contribution plan for the year totaled \$101,954 and \$144,092, respectively. The employee contributions totaled \$163,436 and \$54,379, respectively. Plan provisions and contribution requirements are established and may be amended by the Library board.

Defined Benefit Plan - Municipal Employees Retirement System of Michigan

The Library participates in the Municipal Employees Retirement System of Michigan ("MERS") defined benefit plan. The defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. MERS is an agent multiple-employer, State-wide public employee pension plan established by the Michigan Legislature under Public Act 135 of 1945 and administered by a nine-member Retirement Board. MERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained by accessing the MERS website at <u>www.mersofmich.gov</u>.

In October 2016, the Library and the Teamsters Union reached an agreement on the labor contract that had expired on December 31, 2015. The settlement included the transition from the MERS Defined Benefit plan to a MERS Defined Contribution plan. The MERS Defined Benefit plan was frozen as of November 1, 2016. Employees will maintain their benefits pursuant to the MERS Defined Benefit plan.

Benefits Provided

Benefits were frozen as of November 1, 2016.

The vesting period is 6 years.

Normal retirement age is 60 with early retirement at 55 with 15 years of service, or 50 with 25 years of service.

Final average compensation is calculated based on 5 years. Members contributions are 0% because the plan is closed.

Employees Covered by Benefit Terms

At the December 31, 2016 valuation date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	31
Inactive employees entitled to but not yet receiving benefits	2
Active employees	37
	70

Contributions

The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by the MERS Retirement Board. The actuarially determined rate is the estimated amount necessary to finance any unfunded accrued liability. The employer may establish contribution rates to be paid by its covered employees.

Employer contributions were \$99,777 based on the annual required contribution. The Library contributed \$200,000 in excess of the annual required contribution.

Net Pension Liability

The employer's Net Pension Liability was measured as of December 31, 2016, and the total pension liability used to calculate the Net Pension Liability was determined by an annual actuarial valuation as of December 31, 2016.

Actuarial Assumptions

The total pension liability in the December 31, 2015 annual actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation: 2.5%

Salary increases: 3.75% in the long-term.

Investment rate of return: 7.75%, net of investment expense, including inflation.

Although no specific price inflation assumptions are needed for the valuation, the 2.5% long-term wage inflation assumption would be consistent with a price inflation of 3% - 4%.

Mortality rates used were based on the RP-2014 Group Annuity Mortality Table of a 50% Male and 50% Female blend.

The actuarial assumptions used in valuation were based on the results of the most recent actuarial experience study of 2009-2013.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Global equity	57.5 %	5.02 %
Global fixed income	20.0 %	2.18 %
Real assets	12.5 %	4.23 %
Diversifying strategies	10.0 %	6.56 %

Discount Rate

The discount rate used to measure the total pension liability is 8.0% for 2016. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in Net Pension Asset

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability/ (Asset) (a)-(b)
Balances at December 31, 2016	<u>\$ 8,466,189</u>	<u>\$ 5,371,053</u>	\$3,095,136
Changes for the year			
Service cost	199,446	-	199,446
Interest on total pension liability	668,004	-	668,004
Changes in benefits	(1,603,158)	-	(1,603,158)
Difference between expected and actual experience	(117,979)	-	(117,979)
Employer contributions	-	299,900	(299,900)
Employee contributions	-	(123)	123
Net investment income	-	707,090	(707,090)
Benefit payments, including employee refunds	(431,735)	(431,735)	-
Administrative expense	-	(11,182)	11,182
Other changes	(23,177)		(23,177)
Net changes	(1,308,599)	563,950	(1,872,549)
Balances as of December 31, 2017	\$ 7,157,590	\$ 5,935,003	\$_1,222,587

Sensitivity of Net Pension Liability to Changes in the Discount Rate

The following presents the Net Pension Liability of the Library, calculated using the discount rate of 8.00%, as well as what the employer's Net Pension Liability would be using a discount rate that is 1 percentage point lower (7.00%) or 1% higher (9.00%) than the current rate.

		Current	
	1%	Discount	
`	Decrease	Rate	1% Increase
	7.00%	8.00%	9.00%
Net pension asset (liability)	\$ (1,959,252)	\$ (1,222,587)	\$ (600,296)

Note: The current discount rate shown for GASB 68 purposes is higher than the MERS assumed rate of return. This is because for GASB purposes, the discount rate must be gross of administrative expenses, whereas for funding purposes, it is net of administrative expenses.

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2017, the Library recognized pension expense (benefit) of \$(1,030,583). The Library reported deferred outflows and inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
Difference in experience Difference in assumptions Excess (deficit) investment returns	\$	121,044 225,007 176,253	\$	(88,484) 		
Total	\$	522,304	\$	(417,215)		

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended	
2018 2019 2020 2021	\$ 140,956 140,956 (120,197) (56,626)
	\$ 105,089

Payable to the Pension Plan

-

The Library reported \$0 payable to the pension plan required for the year ended December 31, 2017.

NOTE G - RISK MANAGEMENT

The Library is exposed to various risks of loss related to property, torts, errors and omissions, employee injuries (workers' compensation), as well as medical benefits provided to employees. The Library has purchased commercial insurance for claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in the past four fiscal years. There were no significant reductions in insurance coverage during the past year.

NOTES TO FINANCIAL STATEMENTS - Continued

NOTE H - COMMITMENTS AND CONTINGENCIES

Collectively Bargained Employment Agreement

The employees of the Library are organized under the Teamsters State, county and municipal workers local 214 (the "Union"). The Board of Trustees and the Union have a contract for October 20, 2016 through December 31, 2019.

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF CHANGES IN THE MERS NET PENSION ASSET AND RELATED RATIOS

For the years ended December 31:

	2017 2016 2015
Total Pension Lia	bility
Service cost Interest Changes in benefit terms	\$ 199,446 \$ 215,673 \$ 197,882 668,004 603,264 574,592 (1,603,158) -
Difference between expected and actual experience Changes in assumption	(1,003,138) (117,979) 242,089 - 450,014
Benefit payments, including employee refunds Other	$\begin{array}{cccc} (431,735) & (429,433) & (389,183) \\ (23,177) & (34,593) & (24,527) \end{array}$
Net change in total pension liability	(1,308,599) 1,047,014 358,763
Total pension liability, beginning	8,466,189 7,419,175 7,060,412
Total pension liability, ending	<u>\$ 7,157,590</u> <u>\$ 8,466,189</u> <u>\$ 7,419,17</u>
Plan Fiduciary Net F	Position
Contributions - employer Contributions - employee Net investment income Benefit payments, including employee refunds Administrative expense	\$ 299,900 \$ 654,923 \$ 265,502 (123) 68,879 83,533 707,090 555,932 (70,444) (431,735) (429,433) (389,183) (11,182) (10,910) (10,244)
Net change in plan fiduciary net position	563,950 839,391 (120,837
Plan fiduciary net position, beginning	5,371,053 4,531,662 4,652,499
Plan fiduciary net position, ending	<u>\$ 5,935,003</u> <u>\$ 5,371,053</u> <u>\$ 4,531,667</u>
Employer net pension (asset) liability	<u>\$ 1,222,587</u> <u>\$ 3,095,136</u> <u>\$ 2,887,51</u>
Plan fiduciary net position as a percentage of total pension liability	83 % 63 % 61
Covered employee payroll	<u>\$ 1,733,192</u> <u>\$ 1,785,090</u> <u>\$ 1,673,870</u>
Employer's net pension liability as a percentage of covered employee payroll	71 % 173 % 173
Note to schedule: The plan was closed October 31, 2016.	

The plan was closed October 31, 2016.

SCHEDULE OF MERS EMPLOYER'S CONTRIBUTIONS

For the years ended December 31,

			2017		2016		2015
Actuarial determined contributions		\$	99,777	\$	304,734	\$	265,502
Contribution in relation to the actuarially de contributions	etermined		299,777		265,502		265,502
Contribution excess		\$	200,000	\$	39,232	\$	-
Covered employee payroll		\$	1,733,192	\$	1,785,090	\$	1,673,876
Contributions as a percentage of covered en	nployee payroll		17 %		15 %		16 %
Notes to Schedule							
Actuarial cost method Amortization method Remaining amortization period Asset valuation method Inflation Salary increases Investment rate of return Retirement age Mortality	Entry age Level percentage of 23 years 5 year smoothed 2.5% 3.75% 7.75% Varies depending 50% female/ 50% Table	on j	olan adoptic	on	oup Annuity	^r Mc	ortality

Previous actuarial methods and assumptions:

A seven year smoothed asset valuation method was used for the time period of 2012 through 2018. Salary increases were expected to be 1% for the time period of 2015 through 2023.

BUDGETARY COMPARISON SCHEDULE FOR THE GENERAL FUND

Year Ended December 31, 2017

					es - Positive gative)	
	Budgeted Amounts		Actual	Original to	Final to Actual	
	Original	Final	(GAAP Basis)	Final	Total	
REVENUES			(01111 2000)			
Property taxes	\$ 4,462,500	\$ 4,462,500	\$ 4,532,111	\$ -	\$ 69,611	
State grants	104,725	104,725	107,390	-	2,665	
Other grants	5,000	10,000	8,940	5,000	(1,060)	
Charges for services	87,500	87,500	137,280	-	49,780	
Fines and forfeitures	404,000	404,000	376,111	-	(27,889)	
Interest income	20,000	20,000	11,208	-	(8,792)	
Contributions and other income	51,000	141,000	74,616	90,000	(66,384)	
Total revenues	5,134,725	5,229,725	5,247,656	95,000	17,931	
EXPENDITURES						
Current						
Personnel	2,987,455	3,168,980	3,094,171	(181,525)	74,809	
Supplies	659,840	660,640	629,743	(800)	30,897	
Other services and charges	1,356,010	1,332,340	1,150,329	23,670	182,011	
Capital outlay	131,420	267,765	130,283	(136,345)	137,482	
1 2						
Total expenditures	5,134,725	5,429,725	5,004,526	(295,000)	425,199	
REVENUES OVER (UNDER)						
EXPENDITURES	-	(200,000)	243,130	(200,000)	443,130	
OTHER FINANCING SOURCE	S (USES)					
Operating transfers in	-	200,000	200,000	200,000	-	
Operating transfers out	-	-	(621,581)	,	(621,581)	
Total other financing sources						
(uses)	- <u>-</u>	200,000	(421,581)	200,000	(621,581)	
	·				/	
NET CHANGE IN FUND						
BALANCE	-	-	(178,451)	-	(178,451)	
Fund balance, beginning of year	1,567,584	1,567,584	1,567,584		-	
Fund balance, end of year	<u>\$ 1,567,584</u>	<u>\$ 1,567,584</u>	<u>\$ 1,389,133</u>	<u>\$</u>	<u>\$ (178,451</u>)	

OTHER SUPPLEMENTARY INFORMATION

DETAIL SCHEDULE OF REVENUE, EXPENSE AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND

Year Ended December 31, 2017

$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Final to Actual Total 69,611 2,665 (1,060) 49,780 (27,889) (8,792) <u>(66,384</u>) 17,931 30,578
REVENUES \$ 4,462,500 \$ 4,462,500 \$ 4,532,111 \$ - \$ State grants 104,725 104,725 104,725 107,390 - \$ Other grants 5,000 10,000 8,940 5,000 \$ \$ \$ \$ \$ - \$	69,611 2,665 (1,060) 49,780 (27,889) (8,792) (66,384) 17,931
Property taxes \$ 4,462,500 \$ 4,462,500 \$ 4,532,111 \$ - \$ State grants 104,725 104,725 107,390 - Other grants 5,000 10,000 8,940 5,000 Charges for services 87,500 87,500 137,280 - Fines and forfeitures 404,000 404,000 376,111 - Interest income 20,000 20,000 11,208 - Contributions and other income 51,000 141,000 74,616 90,000	2,665 (1,060) 49,780 (27,889) (8,792) (66,384) 17,931
State grants 104,725 104,725 107,390 - Other grants 5,000 10,000 8,940 5,000 Charges for services 87,500 87,500 137,280 - Fines and forfeitures 404,000 404,000 376,111 - Interest income 20,000 20,000 11,208 - Contributions and other income 51,000 141,000 74,616 90,000	2,665 (1,060) 49,780 (27,889) (8,792) (66,384) 17,931
Other grants 5,000 10,000 8,940 5,000 Charges for services 87,500 87,500 137,280 - Fines and forfeitures 404,000 404,000 376,111 - Interest income 20,000 20,000 11,208 - Contributions and other income 51,000 141,000 74,616 90,000	(1,060) 49,780 (27,889) (8,792) (66,384) 17,931
Charges for services 87,500 87,500 137,280 - Fines and forfeitures 404,000 404,000 376,111 - Interest income 20,000 20,000 11,208 - Contributions and other income 51,000 141,000 74,616 90,000	49,780 (27,889) (8,792) (66,384) 17,931
Fines and forfeitures 404,000 404,000 376,111 - Interest income 20,000 20,000 11,208 - Contributions and other income 51,000 141,000 74,616 90,000	(27,889) (8,792) (66,384) 17,931
Interest income 20,000 20,000 11,208 - Contributions and other income 51,000 141,000 74,616 90,000	(8,792) (66,384) 17,931
Contributions and other income 51,000 141,000 74,616 90,000	<u>(66,384</u>) <u>17,931</u>
Total revenues 5,134,725 5,229,725 5,247,656 95,000	
	30.578
EXPENDITURES	30.578
Current	30.578
Personnel	30.578
Salaries and wages 2,187,725 2,170,000 2,139,422 17,725	
Payroll taxes 54,600 54,600 -	3,900
Medical insurance 345,930 345,930 339,382 -	6,548
Life insurance 7,790 7,790 7,202 -	588
Retirement contributions378,575578,575545,822(200,000)Workers' Compensation	32,753
insurance 4,500 4,750 4,735 (250)	15
Unemployment insurance 1,000 1,000	-
Disability insurance 7,335 7,335 6,908 -	427
Total personnel 2,987,455 3,168,980 3,094,171 (181,525)	74,809
Supplies	
Office supplies 120,200 120,200 84,943 -	35,257
Operating supplies 533,940 533,940 -	(4,670)
Repair and maintenance 5,700 6,500 6,190 (800)	310
Total supplies 659,840 660,640 629,743 (800)	30,897
Other services and charges	
Contract services 259,430 259,430 202,248 -	57,182
Communication 25,100 25,100 17,121 -	7,979
Education and travel48,04542,00031,7356,045	10,265
Printing and publishing 31,500 31,500 15,442 -	16,058
Insurance and bonds 28,675 29,000 28,591 (325)	409
Public utilities 133,500 133,500 103,074 -	30,426
Repair and maintenance 309,650 290,000 237,895 19,650	52,105
Aid to other units 507,810 507,810 -	-
Miscellaneous 12,300 14,000 6,413 (1,700)	7,587
Total other services and	102 011
charges <u>1,356,010</u> <u>1,332,340</u> <u>1,150,329</u> <u>23,670</u>	182,011
Capital Outlay <u>131,420</u> <u>267,765</u> <u>130,283</u> (<u>136,345</u>)	137,482
Total expenditures 5,134,725 5,429,725 5,004,526 (295,000)	425,199
REVENUES OVER (UNDER) - (200,000) 243,130 (200,000)	443,130
OTHER FINANCING SOURCES (USES)	
Operating transfers in - 200,000 200,000 200,000 Operating transfers out - - (621,581) -	(621,581)
NET CHANGE IN FUND BALANCE (178,451) -	(178,451)
Fund balance, beginning of year 1,567,584 1,567,584 1,567,584	-
Fund balance, end of year \$ 1,567,584 \$ 1,389,133 \$ - \$	(178,451)

NON-MAJOR GOVERNMENTAL FUNDS - COMBINING BALANCE SHEET

December 31, 2017

	P	ermanent Fund		air Library Capital Fund		Total Other Non-Major Funds
ASSETS	¢		۵	101 100	•	101 150
Cash	\$		\$	101,150	\$	101,150
Cash invested		28,547		-		28,547
Accounts receivable		97				97
Total assets	\$	28,644	\$	101,150	<u>\$</u>	129,794
FUND BALANCES						
Non-spendable	\$		\$	-	\$	20,000
Restricted		8,644		101,150		109,794
Total fund balances	\$	28,644	\$	101,150	\$	129,794

NON-MAJOR GOVERNMENTAL FUNDS - COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

Year Ended December 31, 2017

	Permanent Fund	Blair Library Capital Fund	Total Other Non-Major Funds
REVENUES Interest income	¢ 104	¢ 200	\$ 433
interest income	<u>\$ 104</u>	<u>\$ 329</u>	<u>\$ 433</u>
EXPENDITURES	×		
Other	47		47
REVENUES OVER EXPENDITURES	57	329	386
Fund balance, beginning of year	28,587	100,821	129,408
Fund balance, end of year	<u>\$ 28,644</u>	<u>\$ 101,150</u>	<u>\$ 129,794</u>



Certified Public Accountants Business Advisors

415 Munson Avenue, P.O. Box 947 Traverse City, Michigan 49685-0947 231.946.1722 ph,231.946.2762 fax www.dgncpa.com Thomas E. Gartland, Retired Brad P. Niergarth, CPA James G. Shumate, CPA Robert C. Thompson, CPA Michael D. Shaw, CPA Mary F. Krantz, CPA Shelly K. Bedford, CPA Heidi M. Wendel, CPA Shelly A. Ashmore, CPA James M. Taylor, CPA

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Trustees Traverse Area District Library Traverse City, Michigan

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the **Traverse Area District Library** (the "Library") as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Library's basic financial statements and have issued our report thereon dated June 12, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Library's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances, for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Library's internal control. Accordingly, we do not express an opinion on the effectiveness of the Library's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Library's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



Board of Trustees Traverse Area District Library Page 2

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, as described below, we identified a deficiency in internal control that we consider to be a significant deficiency.

Finding 2017-001

Criteria: The preparation of financial statements is the responsibility of the Library management and requires internal controls over both (1) recording, processing and summarizing financial data (i.e., maintaining internal books and records) and (2) reporting this financial data in the form of financial statements, including all related note disclosures (i.e., external financial reporting).

Condition: As is the case with many small governments, the Library is relying on their independent external auditors to assist with the preparation of the financial statements and related note disclosures as part of its external financial reporting process.

Cause: This condition was caused by the Library's decision that it is more cost effective to outsource the preparation of its annual financial statements to auditors than to incur the time and expense of obtaining the necessary training and expertise required for the Library to perform this task internally.

Effect: The Library's ability to adjust its books and records and prepare financial statements is based, in part, on its reliance on its external auditors who cannot, by definition, be considered a part of the Library's internal controls.

Management's Response: The Library has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the Library to outsource this task to its external auditors and to carefully review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Library's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance and other matters that are required to be reported under *Government Auditing Standards*.